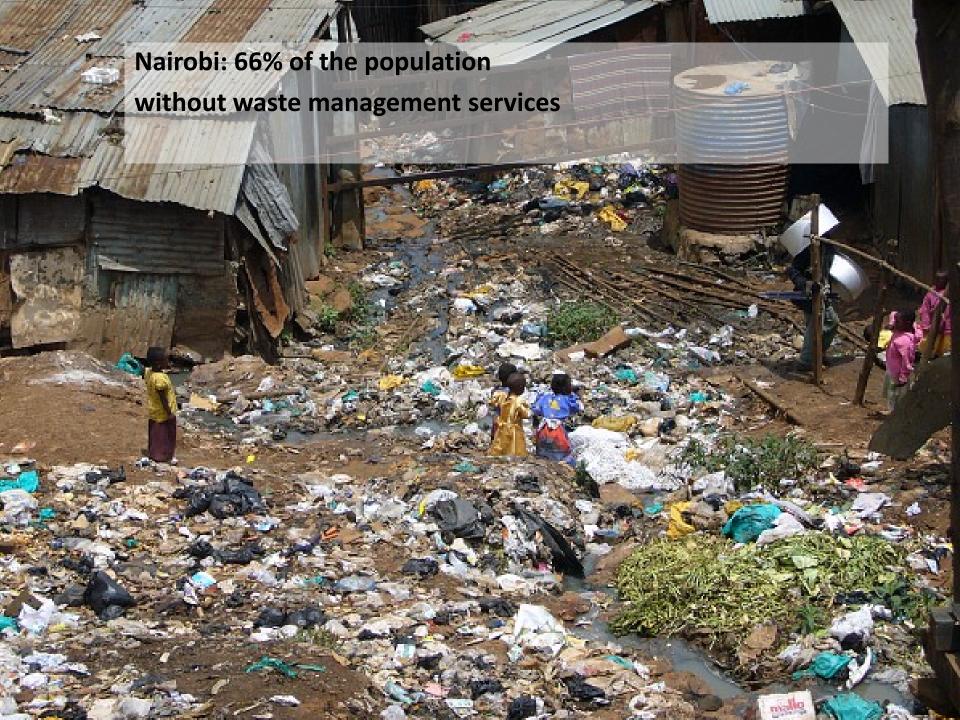


Repic Project



Problem Analysis – Waste Sector

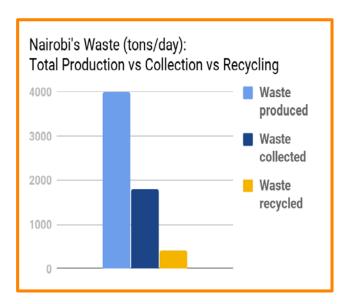




Africa's urban population will double by 2030, and its poorly-managed waste problem is only going to get worse



- Only 45% of people living in African cities have access to any form of waste collection. This is the lowest globally (in Nairobi, Kenya, 2,200 daily tons remain uncollected)
- As urban populations double by 2030 and incomes rise,
 waste quantities will triple to 200 millions tons per year
- Nearly all of the waste collected is dumped openly
- Recycling rates around the continent are below 10%
- Badly managed waste causes 80 million tons of GHG emissions per year



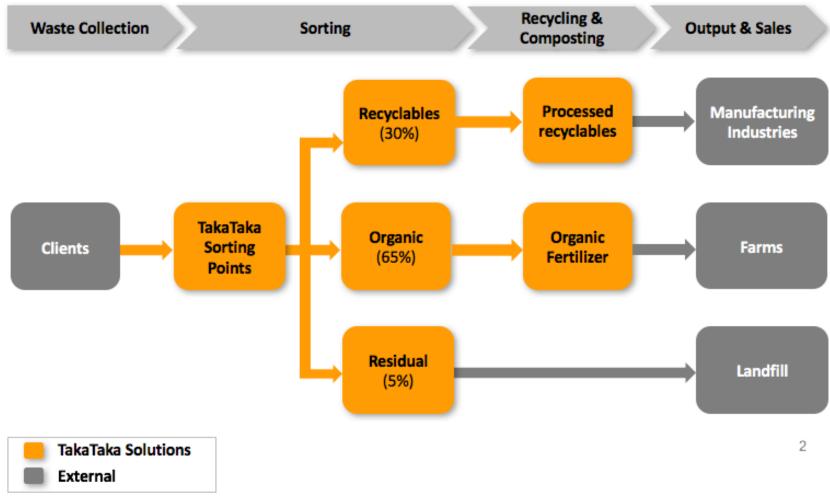




TakaTaka Solutions – Business Model

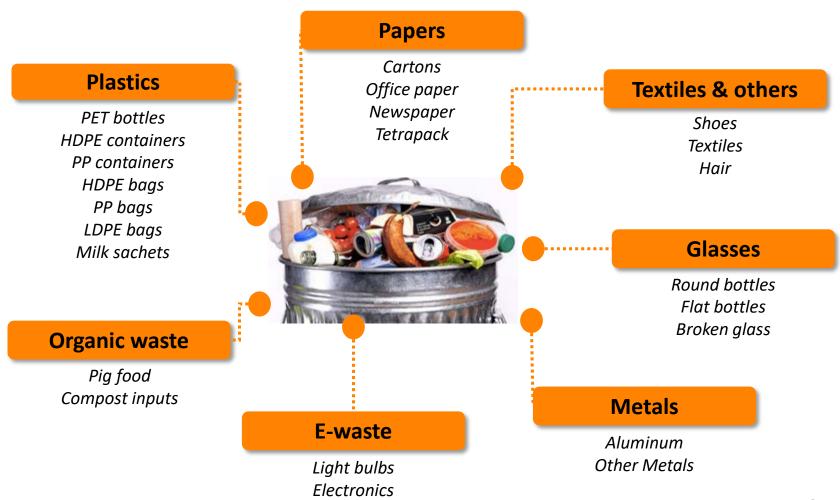


We recycle 95% of our collected waste





This is how we sort our waste





TakaTaka Solutions – Repic Project (November 2016 – April 2018)



What was the REPIC project about

- Improving operational efficiency
 - Sorting sites → improve process flow & efficiency
 - Composting-->technology assessment
 - → Support through Swiss Senior Experts
- Building capacity for sustainability analyses
 - Recycling & sustainability reports for customers
 - →Support through MyClimate Foundation
- Indirect goals: Company growth & sustainability
 - Growth in waste handled & employees
 - Reaching financial sustainability



What was achieved (April 2018)

- Improving operational efficiency
 - Composting: Change from membrane to windrow composting
 - Sorting sites: Sorting site built with new design
- Building capacity for sustainability analyses
 - 21 commcerical customers using recycling reports
 - Full-time data team of three people
- Indirect goals: Company growth & sustainability
 - Increase of waste collected from 10 to 40 tons
 - Staff increase from 100 to 185
 - Profitability by April 2018



Lessons learnt (1): Working with Swiss experts

- Worked well for the project
- Success factors:
 - Define scope narrowly
 - Limit consultancy to a short time period (1-4 weeks)
 - Time in-country should be limited
 - → Concern with Senior expert services
 - Work with technical specialists rather than generalists



Lessons learnt (2): Medium-tech solutions work !!!

- Recommendations by Swiss experts & TakaTaka Solutions' own experience point to the relevance of medium-tech solutions:
 - Not high-tech
 many Swiss products/technology not applicable or too expensive
 - Not low-tech → efficiency gains are not sufficient
- Example composting plant:
 - Switch from Goretex (high-tech) to windrow composting (medium-tech)







Lessons learnt (3): Necessity of vertical integration

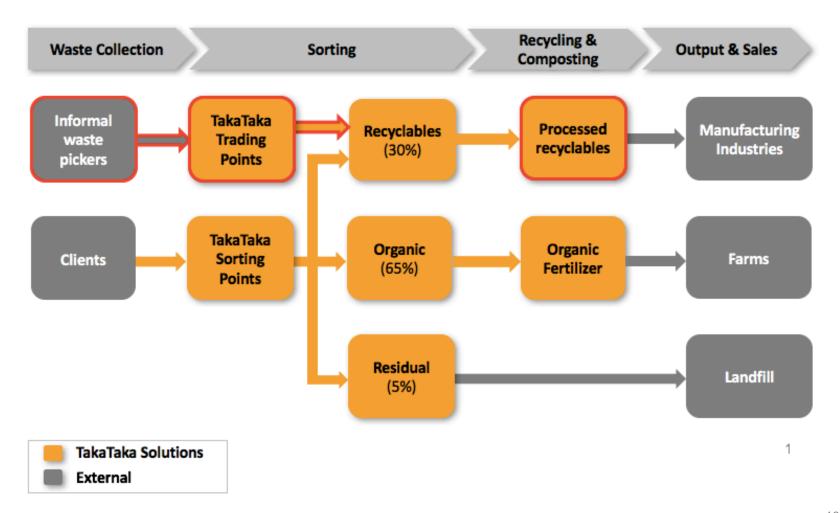
- Many sectors in developing countries have multiple value chain gaps
- Example: Waste management gaps
 - No composting
 - Not enough recyclers
 - No landfills
- Necessity for vertical integration
- Question of timing on when to take which steps



TakaTaka Solutions — Outlook



Vertical integration: Trading Points, Recycling + Mechanization





Continued Growth

Repic project

	November 2016	April 2018	October 2019	December 2020
Waste managed / day	15	40	60	120
Employees (FTE)	100	180	270	320
Waste picker jobs			50	400
No recycling businesses			1	3



TakaTaka Solutions — Photos



Collection









On-site separation and sorting at clients











Sorting sites - Sorting









At sorting sites - storage









Composting

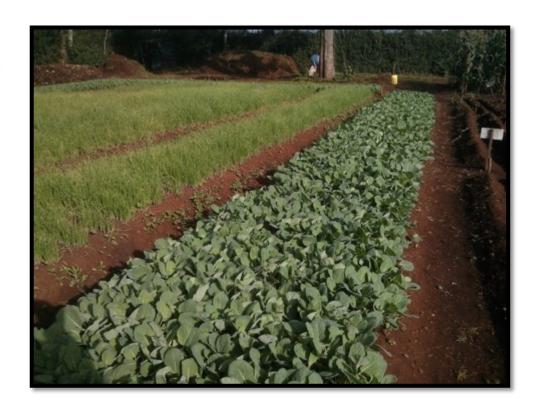






Ready compost







New recycling plant: Single-use plastics



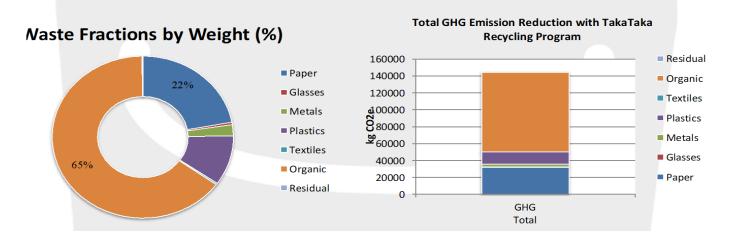


Sample recycling report for customers

Report summary on waste collection for Safaricom October, November, December (2017), January and February (2018)

Please find a summary of an analysis of our collection services for Safaricom for October, November, December, January and February below.





Thank you



TakaTaka Solutions

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